

**FACULTY COUNCIL  
SCHULICH SCHOOL OF BUSINESS**

A meeting of the Schulich Faculty Council for the 2019-2020 academic year will be held on  
Friday February 7<sup>th</sup> 2020 at 11:30am in SSB E111.

**AGENDA**

	<b>Page</b>
1. <b>Welcome &amp; Chair's Remarks</b> (5 mins)	
2. <b>Update on Dean Search &amp; Discussion</b> (President & Vice-Chancellor Rhonda L. Lenton and Provost & Vice-President Academic Lisa Philipps, Chair of the Schulich Dean Search Committee) (45 mins)	
3. <b>Dean's Remarks</b> (15 mins)	
4. <b>PHD/GBC/UBS Initiatives</b> (15 mins)	
5. <b>Adjournment</b>	

**CONSENT AGENDA**

*A consent agenda item is deemed to be approved unless, at any moment before or during the meeting, a member of the Faculty Council of the Schulich School of Business advises the Chair of his or her request to debate it.*

	<b>Page</b>
1. <b>Enquiries &amp; Communications</b>	
a) <b>For Information:</b> Senate Synopses (2019.11.18, 2019.12.19, 2020.01.23)	<b>3-11</b>
b) <b>Call for Expressions of Interest:</b> Membership on Senate Committees and Other Positions Elected by Senate	<b>12-13</b>
2. <b>BBA/iBBA Program Committee</b>	
a) <b>Course Changes:</b>	
1. IBUS 4200 3.00 Integrative International Business Seminar ( <i>pre/co-requisite &amp; description</i> )	<b>14-27</b>
2. MKTG 3150 3.00 Business Case Analysis and Presentation Skills Development ( <i>rubric</i> )	<b>28-47</b>
3. <b>Master Programs Committee</b>	
a) <b>Real Estate &amp; Infrastructure</b>	
1. <b>Master of Real Estate &amp; Infrastructure (MREI) Program Change</b> ( <i>core and elective course requirements, decrease in total credits</i> )	<b>48-58</b>
2. <b>New Course Proposals:</b>	
i. PROP 6400 3.00 Infrastructure Investment and Finance	<b>59-76</b>
ii. PROP 6500 3.00 Infrastructure Delivery and Finance	<b>77-95</b>
3. <b>Course Changes:</b>	
i. PROP 6300 3.00 Partnership Models for Infrastructure Delivery ( <i>title, restriction</i> )	<b>96-108</b>
ii. PROP 6600 3.00 Real Estate Portfolio Management ( <i>restriction</i> )	<b>109-110</b>

iii.	PROP 6650 3.00 Commercial Real Estate Asset Management ( <i>title, description, restriction</i> )	111-121
iv.	PROP 6350 3.00 Investing in Infrastructure ( <i>restriction</i> )	122-123
v.	PROP 6750 3.00 Finance for Large Infrastructure ( <i>retirement</i> )	124-125
<b>b) Master of Business Analytics (MBAN)</b>		
1.	<b>Program Change</b> ( <i>replacement of MBAN 6300 with MBAN 6200</i> )	126-135
2.	<b>New Course Proposal:</b> MBAN 6200 3.00 Realizing Value from AI & Analytics	136-150
3.	<b>Course Change:</b> MBAN 6300 3.00 Case Analysis and Presentation Skills ( <i>retirement</i> )	151-153
<b>4. EMBA Program Committee</b>		
<b>a) Course Changes:</b>		
1.	EMBA 6260 2.00 Global Corporate Restructuring ( <i>credit value</i> )	154-187
2.	EMBA 6560 2.00 Strategies for Growth ( <i>credit value</i> )	188-195
<b>5.</b>	<b>Minutes of the Last Meeting:</b> 2019.11.08	196-201

**Upcoming Meeting Dates for 2019-2020:**

**Schulich Executive Committee:**

February 28<sup>th</sup>, 2020

April 3<sup>rd</sup>, 2020

**Schulich Faculty Council:**

March 13<sup>th</sup>, 2020

April 17<sup>th</sup>, 2020

## FACULTY COUNCIL SCHULICH SCHOOL OF BUSINESS

A meeting of the Schulich Faculty Council for the 2019-2020 academic year was held on  
Friday February 7<sup>th</sup> at 11:30am in SSB E111.

**In Attendance:**

**Chair:** J. McKellar

**Secretary:** E. Rush

**Voting Members of Faculty Council Present:**

Senior Admin.	M. Annisette		
ACTG	C. Cho, A. Mawani		
ARTM	J. Zemans (ret.)		
BSUS			
ECON	B. Wolf (ret.)		
FINE	M. Kamstra, Y. Larkin, Y. Tian		
MKTG	A. Campbell, E. Fischer, A. Joshi, N. Mead, T. Noseworthy, G. Packard, M. Rice, E. Veresiu		
ORGS	R. Shao, K. Tasa, M. Valente		
OMIS	I. Bicer, M. Biehl, R. Irving, M. Kristal, M. Levesque		
PLCY	E. Auster, B. Eberlein, M. Kipping, A. Madhok, T. Peridis, R. Phillips, W. Sheremata, S. Weiss		
PROP	J. Clayton, A. Devine	OTHER:	S. Quail (Library)
Voting CPM's & Director of 601	I. Holzinger		
Student Council Reps	N. Nayar (GBC), M. Peav (UBS), A. Peng (UBS), H. Fadlallah (PhD)		

**Voting Members of Faculty Council Absent/Regrets:**

I. Alul (GBC)	J. Darroch (regrets)	D. Johnston	D. Neu	M. Szaki (regrets)
A. Ascarrunz (GBC)	A. DeCarufel (ret.)	K. Kanagaretnam (regrets)	C. Oliver (ret.)	J. Tan
P. Aulakh	Y. Deutsch	R. Karambayya (ret.)	D. Oppong-Tawiah	L. Thorne
K.-H. Bae	M. Dhot (GBC)	A. Kecskes	K. Oyerinde (GBC)	A. Tsang
M. Bamber (regrets)	A. Diamant	H. Kim	E. Prisman	M. Voronov
T. Beechy (ret.)	D. Dimick (ret.)	G. Kistruck	M. Robinson (UBS)	E. Waitzer
R. Belk	M. Dong	F. Lazar	H. Rosin (Ret.)	T. Wesson
C. Bell	J. Everett	Z. Li	J. Rungtusanatham	E. Westney (ret.)
A. Bhanich-Supapol	M. Farjoun	B. Lyons	A. Rzeznik	S. Yeomans
R. Bholra (GBC)	P. Foroughi	I. Macdonald (ret.)	P. Sadorsky	L. Zhu
M. Cao (regrets)	B. Graham (alumni)	D. Matten	G. Saxton	D. Zwick
C. Chan (UBS)	C. Graham	R. McClean (ret.)	A. Sethi (GBC)	
J. Chung	I. Henriques	C. McMillan	W. Shen	
W. Cook (ret.)	D. Horváth	M. Milevsky	P. Shum	
P. Darke	S. Hsu	G. Morgan (ret.)	A. Sirsi	

**Leaves and Sabbaticals:**

D. Cumming	M. Giesler	Y. Pan	V. Trivedi
B. Gainer	L. Ng	S. Qu	L. Wright

**Non-Voting Members of Faculty Council Present**

M. Bhutani	M. Lefranc	S. Siddik
A. Banerjee (guest)	S. Ly	N. Sutherland
C. Carder	D. Mak	S. Tenn
M. Cernea	A. Mustapha	A. Welsh
T. Fantin	C. Niederwanger	D. Woticky
A. Gravel	C. Partland	F. Zandi
K. Gray	K. Rogers (guest)	C. Zhuang
L. Hillcoat	L. Serras	

**Non-Voting Members of Faculty Council Absent:**

D. Barret	C. Ford	R. Leonidas	R. Leonidas	A. Shaw
S. Black	F. Gorbet	P. Lyman	P. Lyman	S. Sigel
E. Caprioni	C. Hantho	R. Lynn	M. Orlan (regrets)	C. Sicoli
G. Chen	A. Harris	J. Mackay	B. Pasquali	H. Sinker
M. Cohen	R. Hines	A. Makooie	M. Perlis	J. Thompson
D. Conklin	B. Horowitz	K. Mapa	E. Peters	P. Tsaparis
M. Cowan	S. Hussain	R. Mayer	J. Pinto	E. Wang
T. D'Agostino	T. Javed	A. Middleton	P. Pivato	B. White
P. Deonandan	J. Jeyakumar	T. Mcqueen	S. Pulver	J. Wilkins
P. Dillon	L. Kharlip	J. Morgan	R. Ross	J. Wleugel
M. Freedman	G. Klar	R. Leonidas	B. Schofield	J. Wu
E. Farrell	P. Laycock	P. Lyman	W. Schroeder	D. Yundt

**1. Welcome & Chair's Remarks**

The Chair welcomed Council members to the meeting and reviewed the agenda.

**2. Update on Dean Search**

President & Vice-Chancellor Rhonda Lenton and Provost & Vice-President Academic Lisa Philipps were in attendance to provide the following update on the search process:

- Due to unexpected circumstances with a top candidate, the search has not yielded a new dean.

- The search will be extended again. The following changes will be made moving forward:
  - A new search committee will be formed. Members of the current committee may run for re-election.
  - A new search firm will be contracted.
  - Candidates will be asked up front whether they will accept if offered the job;
  - The same position profile will be used, with minor adjustments as needed.

A number of potential changes to the existing Schulich dean search procedures were suggested throughout the subsequent discussion, to be considered for approval by Faculty Council at a later date in consultation with the President and Provost:

- Make the search non-confidential, if the candidates agree;
- Ensure greater flexibility for considering newly emerging candidates, possibly through the use of rolling deadlines;
- Include the President as a member of the search committee.

Other more general comments from Council members included the need for greater depth in the candidate pool, a desire for faculty members to be able to reach out directly to candidates rather than only through the search consultant, a plan to ensure the insight gained by the existing committee members is not lost when the new committee is formed, and the need for a more innovative approach that allows for consideration of applicants who may not be part of the usual pool of candidates.

The President is currently in the process of putting in place the interim strategy and will send out an update early next week.

Once the Schulich dean search procedures have been revised and approved by the Council in the coming weeks, the election of the search committee membership will begin.

### 3. **Adjournment**

K. Tasa moved for adjournment. Seconded by M. Biehl. The meeting adjourned.

## Consent Agenda

The following items were approved by consent:

### 1. **BBA/iBBA Program Committee**

#### a) **Course Changes:**

1. IBUS 4200 3.00 Integrative International Business Seminar (*pre/co-requisite & description*)
2. MKTG 3150 3.00 Business Case Analysis and Presentation Skills Development (*rubric*)

### 2. **Master Programs Committee**

- a) **Real Estate & Infrastructure**
  - 1. **Master of Real Estate & Infrastructure (MREI) Program Change** (*core and elective course requirements, decrease in total credits*)
  - 2. **New Course Proposals:**
    - i. PROP 6400 3.00 Infrastructure Investment and Finance
    - ii. PROP 6500 3.00 Infrastructure Delivery and Finance
  - 3. **Course Changes:**
    - i. PROP 6300 3.00 Partnership Models for Infrastructure Delivery (*title, restriction*)
    - ii. PROP 6600 3.00 Real Estate Portfolio Management (*restriction*)
    - iii. PROP 6650 3.00 Commercial Real Estate Asset Management (*title, description, restriction*)
    - iv. PROP 6350 3.00 Investing in Infrastructure (*restriction*)
    - v. PROP 6750 3.00 Finance for Large Infrastructure (*retirement*)
  
- b) **Master of Business Analytics (MBAN)**
  - 1. **Program Change** (*replacement of MBAN 6300 with MBAN 6200*)
  - 2. **New Course Proposal:** MBAN 6200 3.00 Realizing Value from AI & Analytics
  - 3. **Course Change:** MBAN 6300 3.00 Case Analysis and Presentation Skills (*retirement*)
  
- 3. **EMBA Program Committee**
  - a) **Course Changes:**
    - 1. EMBA 6260 2.00 Global Corporate Restructuring (*credit value*)
    - 2. EMBA 6560 2.00 Strategies for Growth (*credit value*)
  
- 4. **Minutes of the Last Meeting:** 2019.11.08