

FACULTY COUNCIL  
FACULTY OF ADMINISTRATIVE STUDIES

Notice of Meeting

A meeting of the Faculty Council of the 1985/86 Academic Year will be held on Friday, November 22, 1985 at 9:30 a.m. in the McCaskill Centre.

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AGENDA

1. Chairman's Remarks
2. Dean's Remarks
3. Minutes of Previous Meeting
4. Business Arising from Minutes of Previous Meeting
5. Enquiries & Communications
6. Faculty Budget Situation
7. MBA Programme Committee
  - Motion for Change of Name of Courses in  
ECON Area.....Appendix 'A'
  - Motion for new course proposal  
'Corporate Financial Analysis'.....Appendix 'B'
8. Discussion of Task Force regarding Business  
Ethics.....Appendix 'C'
9. Other Business
10. Adjournment

MINUTES OF FACULTY COUNCIL  
FACULTY OF ADMINISTRATIVE STUDIES

The regular meeting of the Faculty Council of the 1985-86 Academic Year was held on Friday, November 22, 1985 at 9:30 a.m. in the McCaskill Centre.

The following were present:

A.B. Hockin - Dean  
S. Borins - Associate Dean, Student Affairs

Members of Faculty:

N. Biger	L.S. Rosen
W.B. Crowston	G. Shaw
J. Dermer	J. Smithin
I. Fenwick	D. Thompson
J. Hull	J. Waters
W. Jordan	B. Wolf
C. Robinson	

Other Members:

C. Curtis	D.W. Menzel
D. Daviau	B. Moffat
S. Giles	S. Noguchi
A. Harman	E. Ozon
A. Izso	C. Pattenden
K. Kilty	B. Smyth
V. MacKinnon	G. Taylor
C. McPhun-Beatty	D. Varma
H. Barrington - Secretary	

Item #1 - Chairman's Remarks

The Acting Chairman, W. Jordan, called the meeting to order. He advised Council that the Chairman was absent due to being out of town on business. The only remarks he had to make was to remind doctoral students and faculty of the presentation being made by Professor Harvey Leibenstein at 2:00 p.m. today in the McCaskill Centre.

Item #2 - Dean's Remarks

Dean Hockin gave a progress report on the CIB initiative that was discussed last month at Council. He reported that he and David Fowler met with Rosaire Couturier and they were very pleased with the nature of the discussion. The discussion was frank and Dean Hockin does not believe

there will be any problems negotiating this initiative. CIB are in agreement with our admissions criteria and it was decided that both CIB and FAS would have to be satisfied with the courses. He also reported that a joint management committee to ensure the project runs smoothly and also an admissions committee would be established. CIB have no problem with the financial aspects of this proposal. A written proposal has been sent to CIB and their Council met yesterday to consider the document.

Item #3 - Minutes of Previous Meeting

Professor J. Waters moved that the minutes of the previous meeting be approved.

Seconded by Professor C. Robinson.

Motion Carried.

Item #4 - Business Arising from Minutes of Previous Meeting

Nil.

Item #5 - Enquiries & Communications

Nil.

Item #6 - Faculty Budget Situation

Dean Hockin reported that no progress has been made regarding our budget situation since discussions began last June with the Central Administration. The Central Administration has proposed that we use drastic measures to reduce our deficit. A small deficit will be allowed, however most of Executive Development profits will have to be used as a short term solution. Dean Hockin has prepared a strong document to the Central Administration and has scheduled a meeting with the President. He expressed his thanks to Management Committee for their help in preparing this document.

Dean Hockin also reported that following the Operating Committee meeting last week, Tom Beechy prepared a detailed request to the Vice-President Academic to hire 8 replacements plus the ongoing hunting licence for Accounting. Dean Hockin is hopeful that our request will not be denied. Dean Hockin is very concerned regarding the anomaly fund for faculty members since the funds will have to come from our Faculty budget. Also, the Ph.D. funding is also tied in as it is a new source of revenue to the University.

Faculty members asked questions regarding our budget, i.e. did the Central Administration give any reason why we had such a large deficit,

what the long range solution was, and the rationale of how we could increase our revenues.

Dean Hockin stated that the University has an overall budget problem. Our faculty salaries went up \$250,000 and the increase in funding from the Central Administration is very small. He stated that we can't always rely on Executive Development profits to cover our deficits as the revenues depend on the economic conditions of the country and the acceptability of any given year's package of offerings.

A suggestion was made that Dean Hockin send a fund raising letter to alumni since Western receives a great deal of their funding this way. Dean Hockin responded that York is still a relatively young school and some of our alumni are just beginning to achieve senior positions. However, a letter had already been approved to send to our alumni.

Item #7 - MBA Programme Committee

On behalf of the Masters Programme Committee, J. Hull, moved that the names of courses offered by the Economics Area be changed as follows: (attached to the agenda).

Seconded by Professor J. Smithin.

Motion Carried.

On behalf of the Masters Programme Committee, J. Hull, moved that the Faculty adopt FINE 6600, Corporate Financial Analysis, as a new course.

Seconded by Professor G. Shaw.

Professor Hull stated that this course, Corporate Financial Analysis, has been offered several times as a 695 and has been very successful.

Professor Rosen objected to this motion since a count of supplementary readings in the course outline makes it appear that this course overlaps with Accounting courses. Also, it is the first he has seen of the proposal even though he is Area Co-ordinator. Professor Robinson stated that this course does not overlap with Accounting courses and he sent this proposal to the Accounting Area and received no response.

Professor Rosen moved that this motion be Tabled until he has had a chance to look at it.

Seconded by Professor N. Biger.

In Favour        5            Opposed        10

Absentions       10

Motion Defeated.

Professor Hull reported that the Masters Programme Committee went into great detail with Professor Beechy regarding this course and Professor Beechy agreed there was no overlap into the Accounting area.

Professor Borins announced that he had sampled student opinions on this course and everyone was very happy with it.

After considerable discussion of this motion, Professor Dermer moved that this motion be deferred to the next Council meeting.

Seconded by Professor M. Moyer.

The mover and seconder agreed that this motion should be deferred until the next Faculty Council meeting, December 13th, 1985.

#### Item #8 - Discussion of Task Force regarding Business Ethics

The Acting Chairman announced that this motion is for support in principle and not for approval.

Professor D. Thompson moved that Faculty Council supports in principle the creation by Dean Hockin of a small task force to assemble case and text materials in the area of Business Ethics, with the expectation that such material, or modules from it, would find use in graduate or undergraduate instruction in the Faculty.

Seconded by W. Menzel.

Professor Thompson reported that this motion is being brought forward for the following reasons: (1) to get seed money from the outside to get new course material for an offering of Business Ethics and (2) to obtain faculty input.

Professor Jordan announced that since the Chairman was absent, we would not go into Committee of the Whole for this discussion but the rules governing debate would be relaxed regarding this item.

Professor Moyer applauded this initiative and is aware of this need.

W. Menzel stated that there is a growing concern among business leaders for this need as they are under pressure to account for their actions. He fully supports this initiative.

Professor Dermer felt that we really can't give a separate course in ethics because it should be integrated into all of our courses.

Dean Hockin commented that this ad hoc committee is not saying there should be a course in Business Ethics but wants input on how to handle this problem.

Professor Shaw supports the thrust in this direction. He believes there should be a seminar or course on Business Ethics because if it is not offered as a course it will not permeate to everyone.

Dan Daviau, a representative of the GBC, agreed this initiative should be offered as a course, otherwise the students would not pick it up.

Professor Thompson reported that the Bok Report's observation on this initiative was that Business Ethics should be modulized over courses and not in a specific course. He also noted that the experience at other universities has been that it is possible to modulate the subject over several courses in situations where the programme is highly co-ordinated. Otherwise it appears necessary to teach the material in a specific course.

Motion Carried.

Item #9 - Other Business

Nil.

Item #10 - Adjournment

Moved by Professor Biger that Faculty Council be adjourned.

Seconded by Professor Fenwick.

Passed Unanimously.